# The Impact of Arab Spring on Hiring and Separation Rates in the Tunisian Labour Market\*

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#### Abstract

This paper analyses the hiring and separation rates in Tunisia before and after the Arab Spring of 2011. Several models are specified to study employment decisions based on quarterly administrative firm level data over the period of 2007 to 2012. The data provides information about important firm characteristics such as industry sector, number of hiring and separation, total employment effects, composition of labour force by gender, managerial and age cohorts. Six models are estimated to investigate hiring, separation, hiring rate, separation rate, mobility, and net-employment. The results indicate presence of continued risk factors in Tunisia's labour market resulting from the global financial crisis in 2008 and the Arab Spring in 2011. Hiring was little changed during this time period, and the results suggest that factors that impact separation decisions remained present in Tunisia's labour market. In addition, the paper looks at various social issues such as youth unemployment and infer on how more efficient policy actions that will further engage the private sector could result in more sustainable positive net employment and increased mobility.

Keywords: hiring; separation; labour mobility; Tunisia; Arab Spring; global financial crisis;

JEL Classification Codes: E24; J23; J63;

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## 1. Introduction

The Arab Spring spread rapidly throughout Middle East and North Africa (MENA) in 2011, and although it might seem like mere social unrest to general observers, academics and policy makers view this event as a significant response to structural issues in the MENA region labour market. This paper takes a closer look at Tunisia by analysing the impact of the Arab Spring on hiring and separation rates *ex post* the severe recession in 2011 that pushed Tunisia's unemployment rate near 17%.

The country's real GDP growth rate picked up to about 3.6% in 2012, but the pressure is still on decreasing exports; in addition, high unemployment continues to weigh on the economy. The government responded with a higher wage bill, job creation programs and rising subsidies to manage increasing social demands, but the trade-off of higher government spending swelled its fiscal deficit in 2012. Higher international prices pushed overall inflation rate above 6%, which only added to the problem according to the IMF Mission Chief for Tunisia. The Arab Spring rocked Tunisia in 2011 and not only it symbolizes the power of ordinary people, but also shed light on the structural economic problems. After all, the Arab Spring has introduced an economic justice problem, namely the failure to sustain inclusive growth, with Tunisia's educated labour force facing increasingly longer waiting periods for public sector jobs (African Development Bank, 2012).

A previously conducted related research found that the financial crisis had a negative impact on the country's economy, causing a GDP decrease from 6.3% in 2007 to 4.5% in 2008 (Haouas, Yagoubi, Salvino, 2012). Additionally, labour market characteristics such as gender and age make certain people more vulnerable to recession because of obstacles faced in the labour market (Tzannatos, 2010; Brosius, 2011). The results of this paper, which is based on updated data, increase the pressure on the state to address more actively the existing structural problems.

We relied on the research conducted by Malik and Awadallah (2013) for a more recent perspective on the economics of the Arab Spring. Malik and Awadallah (2013) state that although the Arab world is becoming younger and educated, it is still lacking employment opportunities. Our research credits this point and highlights that age is a factor in the hiring and separation decision; however, the Tunisian youth find entry to the labour market mainly through small firms. Employment mobility is still greater within smaller firms, but youth have a better chance of sustaining net-employment within larger firms, which suggests that there is an opportunity to mitigate labour constraints early by tailoring education to the needs of the private sector rather than the public sector.

Addressing the concerns of the Arab Spring is a great challenge. The Middle East Monitor (2012) stated that there is scope for greater reform in states such as Egypt, Tunisia, and Syria, but it will only come about out of economic necessity. We believe the necessity should not come at a high cost, but the voice of many scholars and frustrated job seekers should be enough to place focus on research. Although this paper is one of many studies that point to continued struggles in Tunisia's labour market, we took a slightly different approach to understand the reason.

This paper examines the dynamics of Tunisia's labour market and quantifies hiring and separation rates ex ante and ex post the Arab Spring. Most of the results of our specified models confirmed existing viewpoints from previous academic papers, but several interesting trends helped to explain more about the impacts on hiring and separation based on the estimates and correlation of various variables. For example, we found that age is generally a negative factor in hiring, which is consistent with the high level of youth unemployment.

However, the underlying results in our models suggested that employees in lower age groups (18-27) are more mobile in small firms within the informal sector, but net employment is greatest in larger firms in the formal sector. This highlights that although Tunisia's youth have a better chance of joining smaller firms, better training and development could possibly help with upward mobility and sustain net employment in the labour market. Our views were shaped during a thorough analysis of model results, and in addition, we utilized scholarly research to form conclusions and recommendations for labour market policymakers.

Firm level data consisting of 503 businesses with five workers or more operating in five sectors (construction, finance, manufacturing, services, and trade) over the period of January 2007 to December 2012 was used for a general look at the impact on hiring and separation in Tunisia. We combined this data with additional information such as employee age, employment category (top, middle, and lower management), and industrial sectors. The panel data was fitted to explain the quarterly relation between the hiring and separation rates before and after the Arab Spring. We strongly believe that our model results provide valuable insights that should be used to continue research and further engage policymakers in understanding demographic trends and the challenges faced in Tunisia's labour market. This paper narrows in on key variables and helps expose the factors that contribute to sustained job growth for segments of the country's vast population.

We also relied on previous research to show that there is some improvement in the national labour market. It is known that even though employment at exportable sectors mainly rises when employment at importable sectors falls, the supply of labour still increased dramatically in Tunisia as women entered the labour market (Haouas, Yagoubi, Heshmati; 2005). Our previous papers highlight signs of strength, albeit very gradually. The growth in female labour force participation places further emphasis on ensuring equal opportunity and room for sustainable net-employment and upward mobility based on skill set and labour market dynamics. This paper shows that gender is less of a factor in hiring and separation, which is good, but age and level in the organization continues to have an impact on hiring and separation. This means that greater involvement in all areas of employment population combined with the right education and efficient policies should result in positive gains for all.

A more efficient policy that incentivizes training and development geared towards the private sector should provide greater opportunity for Tunisia's youth. Ours result indicate that sluggish hiring and greater separation could discourage many labour market participants. We also believe that the potential for another Arab Spring is greater without significant reform as a precautionary measure to reduce its potential negative impacts.

The structure of the paper is as follows. Section 2 briefly summarizes the relevant literature. Section 3 provides a description of the data used in the estimation. Section 4 explains the background of the models and mathematical equations. Section 5 analyses whether certain groups of employees are more exposed to difficulties caused by the Arab Spring and global economic crisis. The analysis will be distinguished by sector of activity, age of employees, their gender, and employment category. Lastly, Section 6 provides policy recommendations and concludes this study.

#### 3. The Data

The data used in this study was collected from the Social Security Fund (CNSS) of Tunisia on a large sample of 503 firms with five workers and more, totalling 12,072 observations between January 2007 (Q1) and December (Q4) 2012 on a quarterly basis. The focus has

been on the employment status in different sectors, such as Construction, Finance, Manufacturing, Services and Trade. The main indicators consist of the number of hirings, number of separations and total employment effects. In addition, the analysis includes the top, middle, and lower manager employment categories; gender; age cohorts (from 18-24 up to 55-64), formal and informal industries, trend, labour mobility, and net-employment. Age, gender, age cohort and managerial levels are expressed in shares of total, while mobility is defined as sum of hiring and separation and net employment is the difference between hiring and separation. An employee who will find a job in the firm at time t is counted in the total number of separation (Haouas et al., 2013 and Brosius, 2011). For the workers who are not included in these two categories we identified three situations: they work in another firm; they start their own business, or leave the workforce as unemployed. However, the information regarding these three options is not available in the CNSS of Tunisia. Ultimately, the data was used to explain the measurable impact of the Arab Spring on hiring and separation rates.

The summary statistics of the data was obtained through univariate procedures in order to have a clear image about each variable.

The mean for both indicators, number of hiring and number of separation is similar-3.513, respectively 3.510, which means that on average, the number of employees who would find a job in the firm at time t is equal with the number of workers that would leave the firm at time t. The average firm level employment is 118, with most part of the employment forces in lower management (77.66, on average), occupied by males and female (73.76, respectively 44.57, on average) with the highest concentration within the 45-54 age cohort (36.53, on average). The finance, manufacturing, and trade sectors averaged the highest employee count.

#### Insert Table 1 here

The summary statistics of the data show large variations in hiring and separation of firms across different industrial sectors, sizes and over time and seasons. The different rates shares by gender and managerial categories greatly differ as well. Analysing the value of Pearson correlation coefficients among the variables we found consistent results, as follows: the hiring rate is negatively correlated with the separation rate (-0.065); the top management has a negative correlation with the hiring-rate (-0.046), while both middle and low management are positively correlated with the same indicator (0.0046, respectively 0.046). We identified a positive correlation between the separation rate and the management at all levels. Female employment is negatively correlated with the hiring-rate (-0.009), while there is a strong negative correlation (-0.084, -0.087 and -0.082) among the 18-24, 35-44, 45-54 age cohorts and net-employment. This evidence supports the fact that both Tunisian youth and the 35-54 age segments face an ongoing struggle to remain in the labour market; in addition, females are less likely to be hired.

We concluded that perhaps top management employees keep their position for a longer period, thus, given the negative correlation with the hiring rate it is an interesting contrast to the strong correlation between males and mobility in the 18-24 age cohorts.

#### Insert Table 2 here

The statistical results obtained are consistent with the market realities: in 2013, the unemployment rate among youth with a university degree has doubled since 2005, numbers explained by the vulnerable political and economic situation.

### 4. Models and Estimation Procedure

We constructed an integrated database in order to offer a better comparison of the factors contributing to hiring and separation rates in Tunisia before and after the Arab Spring. We worked with six main models including hiring and separation levels, hiring and separation rates, mobility, and net-employment. Each model was estimated five times using pooled data, small firms (less than 55 employees, which is the median of the data), large firms (55 and more employees), formal firms (manufacturing, trade, and finance), and informal firms (construction and services) – assuming they can absorb informal activities easier. This means a total of 30 forecasted models based on the fixed effects estimation method controlling for all possible firm, industry and labour market heterogeneity effects. The 6 basic models with different dependent variables are not nested, but for each model the pooled and those size and formal related are nested and can be tested to establish possible response heterogeneity. The result from the comprehensive sensitivity analysis is expected to shed lights on actual labour market conditions in Tunisia and its evolution during the global economic recession and Arab Spring events.

Since there were too many model combinations, we decided to drop several and focus on the remaining important ones with the best fit considering the trade-off between  $R^2$  and the number of estimated parameters. The trade-off is a richer model specification that produces a higher  $R^2$  value; however, many parameters can also reduce the usefulness of the model as a result of over-parameterization and multicollinearity. The tables included in this paper display the main results of our study.

We specified and estimated level models of hiring and separation, but then changed the specification to hiring and separation rates (shares) in order to emphasize the best to model hiring and separation rates. In specifying the mobility and net employment models, we looked at level and shares of the total hiring and separation or their difference. We continued to explore the firm size and formality of sectors. The size classification is based on number of employees; for the threshold, we use median, while for the formal non-formal we have no direct information. We treat sectors with less tied regulations as informal sectors. Several models are non-nested but jointly provide useful information about the Tunisian labour market and on how to improve the employment conditions in particular for the youth.

#### 4.1 Hiring and separation level models

As previously explained, an employee is included in the total number of hiring if he/she will find a job in the firm at time *t*. For those leaving the firm at time *t*, they will be counted in the total number of separation (Haouas et al., 2013 and Brosius, 2011).

The number of generic firm's hired employees  $(H_{it})$  is estimated by the subsequent regression Model 1:

$$H_{it} = \alpha + \beta E_{it} + \gamma_2 M M_{it} + \gamma_3 L M_{it} + \delta_1 M_{it} + \xi_2 A 2_{it} + \xi_3 A 3_{it} + \xi_4 A 4_{it} + \xi_5 A 5_{it} + \varphi_2 S 2_i + \varphi_3 S 3_i + \varphi_4 S 4_i + \varphi_5 S 5_i + \tau_2 Y 2_t + \tau_3 Y 3_t + \tau_4 Y 4_t + \tau_5 Y 5_t + \tau_6 Y 6_t$$
(1)  
+  $v_2 Q 2_t + v_3 Q 3_t + v_4 Q 4_t + \psi S_t + \varepsilon_{it}$ 

where *E* is number of employees; *i* and t refer to firm and quarter time periods; *TM*, *MM* and *LM* are numbers of top, medium and low-level managers at time; *M* represents the number of male employees; A2- A5 refer to the number of employees aged cohorts 25-34, 35-44, 45-54 and 55-64; *S2* to *S5* are dummy variables identifying the sectors where firms belong to; *Y2* to

*Y6* are a series of year-related dummies; Q2 to Q4 are a series of quarter-related dummies; *S* is a dummy related to period included in the first three quarters of 2011 capturing the Arab Spring effect and finally  $\varepsilon$  is a random error term, assumed to be normally distributed, with mean zero and constant variance showing no autocorrelation and no heteroskedasticity. The variables *TM*, *F*, *A1*, *S1*, *Y1* and *Q1* are omitted to serve as reference for remaining categories in the groups.

The same model (1), with the same regressors, is applied for the number of generic firm *i*'s separation employees at time  $t(F_{it})$  labelled as Model 2:

$$F_{it} = \alpha + \beta E_{it} + \gamma_2 M M_{it} + \gamma_3 L M_{it} + \delta_1 M_{it} + \xi_2 A 2_{it} + \xi_3 A 3_{it} + \xi_4 A 4_{it} + \xi_5 A 5_{it} + \varphi_2 S 2_i + \varphi_3 S 3_i + \varphi_4 S 4_i + \varphi_5 S 5_i + \tau_2 Y 2_t + \tau_3 Y 3_t + \tau_4 Y 4_t + \tau_5 Y 5_t + \tau_6 Y 6_t$$
(2)  
+  $v_2 Q 2_t + v_3 Q 3_t + v_4 Q 4_t + \psi S_t + \varepsilon_{it}$ 

#### 4.2 Hiring and separation rate models

The model above was based on the levels of hiring and separations. The hiring rate as share of employment has been computed by the following formula:

$$HR_{it} = H_{it}/E_{it}$$
 (i = 1, ..., 503); (t = 2007<sub>q1</sub>, ..., 2012<sub>q4</sub>)

where  $HR_{it}$  is the hiring rate,  $H_{it}$  is the number of hiring and  $E_{it}$  represents the employment size of the firm *i*-th at the time t, representing quarters, q.

The number of generic firm *i*'s employees hired per total number of employees in a given quarter at time *t* is estimated by the subsequent regression Model 3:

$$HR_{it} = \alpha + \beta E_{it} + \gamma_1 TS_{it} + \gamma_2 MM_{it} + \delta_1 M_{it} + \xi_2 AS2_{it} + \xi_3 AS3_{it} + \xi_4 AS4_{it} + \xi_5 AS5_{it} + \varphi_2 S2_i + \varphi_3 S3_i + \varphi_4 S4_i + \varphi_5 S5_i + \tau_2 Y2_t + \tau_3 Y3_t + \tau_4 Y4_t + \tau_5 Y5_t + \tau_6 Y6_t$$
(3)  
+  $v_2 Q2_t + v_3 Q3_t + v_4 Q4_t + \psi S_t + \varepsilon_{it}$ 

where the already introduced variables have the same construction and meaning as those described above, *TS* is company *i*'s quota of top-level managers over the number of employees at time *t*, *AS1- AS5* are quota of employees aged 18-24 through aged 55-64 over the number of employees,. The model (3) is also used to estimate the number of generic firm *i*'s employee separation rate per total number of employee ( $FR_{it} = F_{it}/E_{it}$ ) specified as Model 4:

$$FR_{it} = \alpha + \beta E_{it} + \gamma_1 TS_{it} + \gamma_2 MM_{it} + \delta_1 M_{it} + \xi_2 AS2_{it} + \xi_3 AS3_{it} + \xi_4 AS4_{it} + \xi_5 AS5_{it} + \varphi_2 S2_i + \varphi_3 S3_i + \varphi_4 S4_i + \varphi_5 S5_i + \tau_2 Y2_t + \tau_3 Y3_t + \tau_4 Y4_t + \tau_5 Y5_t + \tau_6 Y6_t$$
(4)  
+  $v_2 Q2_t + v_3 Q3_t + v_4 Q4_t + \psi S_t + \varepsilon_{it}$ 

#### 4.3 Mobility and net employment models

These models, with the same set of regressors described above, are also used to estimate the total amount of the generic firm *i*'s mobility ( $Mob_{it} = H_{it} + F_{it}$ ) and net employment ( $NE_{it} = H_{it} - F_{it}$ ) at time *t*. The models 5 and 6 are specified, respectively:

$$\begin{aligned} Mob_{it} &= \alpha + \beta E_{it} + \gamma_1 T S_{it} + \delta_1 M_{it} + \xi_2 A S 2_{it} + \xi_3 A S 3_{it} + \xi_4 A S 4_{it} + \xi_5 A S 5_{it} \\ &+ \varphi_2 S 2_i + \varphi_3 S 3_i + \varphi_4 S 4_i + \varphi_5 S 5_i + \tau_2 Y 2_t + \tau_3 Y 3_t + \tau_4 Y 4_t + \tau_5 Y 5_t + \tau_6 Y 6_t \\ &+ v_2 Q 2_t + v_3 Q 3_t + v_4 Q 4_t + \psi S_t + \varepsilon_{it}; \end{aligned}$$
(5)

$$NE_{it} = \alpha + \beta E_{it} + \gamma_1 TS_{it} + \delta_1 M_{it} + \xi_2 AS2_{it} + \xi_3 AS3_{it} + \xi_4 AS4_{it} + \xi_5 AS5_{it} + \varphi_2 S2_i + \varphi_3 S3_i + \varphi_4 S4_i + \varphi_5 S5_i + \tau_2 Y2_t + \tau_3 Y3_t + \tau_4 Y4_t + \tau_5 Y5_t + \tau_6 Y6_t$$
(6)  
+  $v_2 Q2_t + v_3 Q3_t + v_4 Q4_t + \psi S_t + \varepsilon_{it};$ 

#### 4.4 Mobility and net employment models by other characteristics

The estimations are conducted by two main characteristics, namely size of firms and formal/informal character of the industries. The last two models of mobility and net employment (5 and 6) are also used to forecast firms' mobility and net employment each in two subgroups, created based on the size of companies and formal/informal nature of the industry sector. One model is estimated among the companies with less than 55 employees and one on those having 55 or more employees. Considering formal/informal character of the industry sectors, we classified finance, trade, and manufacturing sectors as formal, while service and constructions sectors are potential informal sectors. The last four models are labelled as models 7 and 8 and 9 and 10, respectively. The set of explanatory variables are constant across different model specifications.

#### **5.** Analysis of the Results

#### 5.1 Hiring and separation level models

Table 3.A displays the results of the level models: hiring and separation, with parameter estimates and standard errors. The models explain 89.64% and 74.82% of variations in hiring and separation, respectively. The size of the firm is positively correlated with hiring but is statistically insignificant or unrelated to separation. The results show that gender, represented by male, is a statistically significant variable in both hiring and separation models. The positive sign suggests that males are more often hired and separated compared to their female counterparts. Given the results, the gender factor leads to a unique conclusion- namely the strong impact of this indicator in the hiring model. The analysis shows some interesting findings in the case of other variables as well that could help to explain hiring and separation patterns in greater detail.

#### Insert Table 3.A here

The hiring model results indicate that, although generally, age is a negative factor in hiring, it has a positive impact on separation. The reference age cohort is the 18-24 segment. We conclude that employers are more likely to consider age below 35 as a determinant factor in hiring. However, age seems to be an insignificant factor in the separation decision. The latter could be a variable that is affected by labour market regulations, committed time and the level of experience in the field. Our analysis question is whether employers are willing to dismiss the older workers in order to trigger an effective increase in mobility that will open new opportunities for youth to establish a sustainable presence in the labour market. We also found that the manufacturing sector has a more negative effect on hiring compared with the reference sector of finance, despite occupying a large share of total employment. The result shows that both hiring and separation are much lower after the start of the Arab Spring. Therefore, the data suggests that Tunisia's labour market is still vulnerable, but a deeper analysis on the raw data is needed to discover the reasons behind hiring and separation *ex ante* and *ex post* the Arab Spring.

The hiring and separation behaviours of top and middle managements are different compared to those of the low management category. The hiring is favourable to middle but not favourable to top management relative to the low management category. Separation is positively correlated with the professional level. Despite yearly variations, the dummies registered every year show less hiring and greater separations over time compared to the base year (2007). Similar variation and patterns are found in relation to seasonal dummies.

## 5.2 Hiring and separation rate models

Table 3.B displays the results of the employment share models: hiring and separation rates. These models performances in explaining variations in hiring and separation rates are 46.72 and 33.96, respectively. Compared with the separation level model, the separation rate model has a much lower variation measured as root mean square error. Here, we note that the size of firms has positive effects on both outcomes. When considering employment category, middle category is negatively associated with hiring, compared with low category, but no effects are found in relation with separation. We also note that the second age cohorts share 25-34 age segment) has a higher estimate in the hiring model compared to that of the separation model, which is not significant. The age cohort effects are in general very similar to those registered in the level models, with negative hiring for ages above 35 and positive association between age and separation rate.

## Insert Table 3.B here

The hiring rate model also returned negative estimates for the yearly dummy variables compared to the reference year of 2007, while separation rates were all positive and statistically significant. The negative hiring rate and the positive separation estimates are declining over quarters. This indicates systematic seasonal flow in employment or variations in hiring and separation patterns; moreover, hiring tapers off during the fourth quarter as explained in both share models.

All 4-industry sectors show lower hiring rate compared with the reference sector of finance. None of the industry effects is significant in terms of separation rates. This shows evidence of industry heterogeneity in the hiring rate model, which suggests that some industries are more vulnerable to changes in the labour market, given its negative estimate in the original hiring level model in Table 3.A We also realized that the spring variable was negative in the hiring rate model, but unlike in the level model case, a positive estimate in the separation rate model.

## **5.3 Mobility and net employment models**

The estimation results for the labour mobility and net employment models are reported in Table 3.C. The fit of the model measured by  $R^2$  is much higher in the net employment model compared with the mobility model, 0.5471 vs. 0.1274, although the model variances are similar. The size of firms measured as number of employees has positive effects on both mobility and net employment. Considering the employment type variables, we obtained a similar sign patterns as those of the level model. The evidence shows that middle management has a positive estimate in the mobility model, but a negative estimate in the net employment effect model. The top management share estimate is negative in mobility, but positive in net employment, which suggests that although the upper management group is relatively settled in the labour market, it still has effects on broader net employment. In addition, the middle management has an impact on mobility.

## Insert Table 3.C here

It is interesting that the age2 and age3 cohorts' shares had positive estimates in the mobility model, but the age4 and age5 cohort shares had negative estimates in the same model. Lower age groups tend to be more flexible, which was also explained in our previous models. However, Table 3.C shows that lower age cohorts, especially age3, have higher negative estimates in the net employment effect model.

The yearly dummies for mobility indicate consistent results with our previous hiring level and rate models, in which mobility is reduced over time. On the contrary, the net employment showed a changed sign from mainly positive to negative, interpreted as lower net employment between 2008 and 2012 compared to 2007. The findings of the previous model show that hiring tapers off during the fourth quarter, which is why the estimate was positive in the mobility model, but negative in the net employment model. The explanation relates to the effect of the seasonal trends. Meanwhile, the negative industry sector estimates suggest greater mobility in the finance sector.

## 5.4 Mobility by net employment models by firm size

The results of the mobility and net employment models by firm size, small and large, is displayed in Table 3.D. Mobility and net employment vary across different characteristics of the employees and other determinants. Comparing the results by firm size, we get a better sense of labour market conditions, which can be influenced by the business cycle. Generally, we hypothesized that smaller firms are more vulnerable to changes in the business cycle, which can have a negative effect on net employment and mobility in the labour market if the conditions get worse. After the 2008 global recession and heightened structural issues that contributed to the rise of the Arab Spring in 2010, we expected that the results would reflect these fundamental shifts in Tunisia's labour market. For small size businesses, mobility decreases with the number of employees but an increase in the number of employees determines an upward trend of net employment. The opposite holds for size 2.

### Insert Table 3.D here

The share of top management has a positive estimate in the small size net employment model, a greater estimate in the large size mobility model, but a negative and insignificant estimate within the large size net employment model. The results suggest that although top management is usually stable as explained in previous models, mobility is greater in large size firms for the top management group. We suspect that opportunities for top-level management are higher in larger firms than smaller firms, which could influence mobility.

The lowest two age cohorts' positive estimates are associated to the small size mobility and net employment models. However, despite having positive estimates in the large size mobility model, the two lower age cohorts had negative estimates in the large size net employment model. The remaining higher age cohorts' shares returned negative estimates in all models when comparing firm sizes. The results suggest that lower age groups have a greater share of mobility and net employment in small firm size class, but not so much in the case of large size firms. Given that further details would be provided later, we conclude that younger workers might benefit more of the available opportunities within smaller firms and entrepreneurial ventures that will train and develop a skilled workforce. As a result, they will be qualified for higher-level opportunities in larger private sector firms.

Quarterly and yearly dummy variables were largely consistent with those from our previous models, showing little changes. Mobility and net employment by size are negatively associated with time. The picture of small size firm mobility is different. However, given the sector breakdown we found that mobility was generally greater in larger firms relative to

smaller firms. In comparison with the finance sector, the service area had a negative estimate in the small size mobility model, but the estimate for small size net employment model was positive. The estimates for large size service firms are opposite. The evidence shows a different scenario for the remaining sectors: trade, construction, and manufacturing.

Additionally, despite large variations in fit of the models lower for mobility and higher for net employment, the standard errors were largely the same across all models when comparing mobility and net employment by size. The Arab Spring has a positive effect on mobility and a negative effect on net employment of small size firms. However, for the large size firms, both have declined *ex post* the Arab Spring.

## 5.5 Mobility and net employment models by formal/non-formal sectors

Table 3.E displays the summary results of the mobility and net employment models by formal/non-formal sectors classification. Formal sectors are monitored by all forms of government regulations and included in GNP, whereas the non-formal sector operates in the underground economy – often with employees who do not benefit of job security, where participation could be influenced by the desire to avoid regulation and taxation (Williams, 2005). It is important to compare the results of both formal and non-formal sectors in order to get a better understanding of labour market conditions that often is not reported. We considered the possibility that hiring and separation levels and rates, mobility and net employment only reflect one side of the economy; given the focus on firm size in the previous model, we determined that the formal and non-formal sectors would provide greater insight into employment trends during the Arab Spring. Formal and non-formal are distinguished on an *ad hoc* basis by separating the industries according to their actual market characteristics. This approach is used in the absence of data regarding the formal nature of the firms operation.

## Insert Table 3.E here

We do not find much difference in mobility and net employment by formal nature of firms in regards with the number of employees. The younger age cohorts (age2 and age3) have positive estimates in the formal mobility model, but age3 cohort has a negative estimate in the formal net employment model. Age2 cohort had the only positive estimate in the formal net employment model, whereas age4 cohort had negative estimates in both formal mobility and net employment effect. While mobility is positive in the informal sectors for all age cohorts, in the informal sector the net employment effect is negative. The age2 cohort received the highest informal mobility estimate (0.169). The results were mixed, but suggest that the net employment effect is greater in formal sectors for the younger age cohorts. While mobility is better in the informal sector, all age cohorts would benefit of a positive impact on net employment in the formal sector.

All yearly and quarterly dummies signs were consistent with our previous models, which point out too little change in mobility and net employment from 2008 to 2012. Seasonal factors were less noticeable in the results, but quarters 2, 3 and 4 had a positive estimate in the informal sector mobility model. Spring was also positive in the formal and informal sectors mobility models suggesting a negative mobility and net employment over time compared with the base year of 2007.

Furthermore, we could also consider that separation is greater in the informal sector, which could help firms adapt to changes in the business cycle at the expense of workers. This could cause some discrepancy in quarterly trends and other variables, so we considered the data as additional evidence outside of our core models described in the previous sub-sections.

#### 6. Summary and Recommendations

One fact that remained consistent in all of our models is that hiring was relatively little changed from 2008 to 2012, which suggests that Tunisia still has lingering effects from the financial crisis and Arab Spring that will add further weight on the country's labour market. We continue to believe that Tunisians will need to see significant reform or else further frustration with labour market constraints will lead to renewed protests, and similar structural issues from the Arab Spring will come to light once again. Our results indicate that there are significant challenges faced by Tunisian youth that can be mitigated through efficient policy action that incentivizes training and development that is geared towards the private sector.

The background problem is that labour market conditions that influenced the rise of the Arab Spring continue to weigh on the potential employment gains. Even though Tunisia's labour market is improving, it is still performing below potential as several groups like the youth population continue to struggle with sustained job placement. We know that targeted reform helps to address these concerns and provides support for sustainable employment growth in the labour market. Adjustment was faster during liberalization from 1986 to 1994 and post liberalization from 1995 to 1996 (7.5%). Slower adjustment (6.8%) from 1972 to 1985 during pre-liberalization times show that there is much room to gain from efficient economic policy (Haouas, Yagoubi, and Heshmati; 2003).

One highlight of our results was that age is a negative factor in hiring, and a positive impact on separation. We view that employers are more likely to consider age as a factor in hiring and separation decisions. This paper further implies that age can represent years of experience, skill set and training. The results suggest that age is still a factor that is less in favour with the younger generation of job seekers, while gender is less of a factor especially as female labour force participation increases. We still saw evidence that females face some difficulties in the job market, but the additional labour supply will help especially with more efficient policy to match skill sets with private sector demand.

We also noticed that top management share employment is more mobile in larger firms, which could stem from increased opportunities contributing to upward mobility in the corporate sector. Contrary to the top share group, lower age groups are more mobile in smaller firms, where we see most of the entry to the labour market occurring as youth gain placement with start-ups and small enterprises. The mobility and separation among firms with limited resources could be a challenge to policy that focuses on training and continued efforts to retain employees. We suggest that a revamp of the educational framework is needed in order to shift focus towards private sector employment upon graduation. This could enable many younger Tunisians to engage in entrepreneurial ventures of their own and thereby sustain hiring and continue to grow and develop into larger firms where they will eventually sustain net-employment.

The fourth quarter continued to show a seasonality effect within our results, as hiring starts to taper off in many sectors. We also noticed that mobility is positive in the informal sector, but net-employment effect is greater in the formal sector. Seasonality was less noticeable in the formal vs. informal sector analysis. Our results provide evidence of the reasons and factors behind continued struggles in Tunisia's labour market, which demand more policy action.

Tunisia will need to focus on balancing its economy to avoid heavy seasonal impact on hiring in sectors like manufacturing and services. Our results show that net employment is greater among large firms in the formal sector which helps increase employment in lower age cohorts. We learned that lower age cohorts are more mobile, but also face greater separation as the decision to continue education is likely to result in extra time to avoid the feeling of discouragement in the competitive labour market. Tunisian youth will need to be trained early and continue acquiring developing skills that are in line with demand through coops and internships that could lead to sustainable positive net employment.

We view the Tunisia's government response to high unemployment resulting from the financial crisis in 2008 and Arab Spring in 2012 was not enough. A higher wage bill, job creation programs, and rising subsidies in response to increasing social demands were welcomed, but the trade-off of higher government spending swelled the country's fiscal deficit in 2012. By using the results in this paper, Tunisia's government can focus on allocating resources more efficiently based on the direct impacts that result in higher or lower estimates in hiring and separation rates.

There is evidence that the unemployment rate of educated youth is higher than those provided in official statistics, increasing from 14.8 % in 2005 to 21.6 % in 2008. Our previous paper found that in Tunisia, unemployment is essentially a youth issue (Haouas, Sayre and Yahoubi; 2012). The results in this paper show that age generally is a negative factor in hiring, and has a positive impact on separation. We conclude that employers are more likely to consider age as a factor in separation, which could lead to further discouragement.

Young people who delay labour market entry by way of continuing education are perhaps discouraged by low wages. In addition, emigration of skilled workers that historically reduced labour market pressures are no doubt concerning (Haouas, Yagoubi, and Salvino; 2012). In fact, a recent Gallup study conducted by Abu Dhabi Gallop Center shows the growing public distrust in the Tunisian government. As Tunisia's GDP continued to show small positive growth rate in recent years, Tunisians' life evaluations continued to plummet by 10% from 2008 to 2010 compared to an approximate 1% rise in GDP per capita over the same time period. Survey data also showed a significant lack of trust in government to provide basic services and infrastructure. The findings of the Gallup which polled 1,000 Tunisian nationals should be sufficient reason to truly get to the heart of the matter.

Sustainable public policy action starts with an in depth study of the structural problems that led up to the Arab Spring, as well as the impact of the actual event on hiring and separation rates. We will see if more efforts are required to efficiently expand employment opportunity for the youth, while reducing the strain of public sector crowd out. This will ease the constraints of an impatient majority in the labour force and thereby allow the private sector to organically break away from the recessionary past and increase its recruitment efforts to attract skilful talents. It is crucial for the new government to utilize the research presented in our study to address the concerns of the people of Tunisia who have a justified high expectations.

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## APPENDIX

Variable	Definitions	Mean	Std Dev	Minimum	Maximum
hiring	Hiring	3.5	4.34	0.000	43.000
separation	Separation	3.510	5.425	0.000	121.000
employee	Employees	118.3:	126.36	2.000	604.000
lowman	Low management	77.60	88.81	0.000	443.000
midman	Middle management	29.4	33.05	0.000	254.000
topman	Top management	11.20	9.03	-7.000	92.000
male	Male	73.7(	97.29	2.000	584.000
female	Female	44.5	60.73	0.000	432.000
age1824	Age 18-24	13.5	15.1(	-3.000	173.000
age2534	Age 25-34	22.99	24.62	0.000	212.000
age3544	Age 35-44	33.5	36.69	1.000	222.000
age4554	Age 45-54	36.53	40.14	1.000	182.000
age5564	Age 55-64	11.62	12.69	0.000	90.000
hirerate	Hiring rate	0.02	0.02	0.000	0.333
separrate	Separation rate	0.02	0.02	0.000	0.500
mobility	Mobility	0.0:	0.02	0.000	0.500
netemply	Net employment	0.0(	0.03	-0.500	0.333
lowshare	Low management rate	0.5	0.23	0.000	0.946
midshare	Middle management rate	0.24	30.0	0.000	0.556
topshare	Top management rate	0.1(	0.16	-0.189	0.750
malshare	Male share	0.54	0.21	0.116	1.000
femshare	Female share	0.4:	0.21	0.000	0.884
age1share	Age 18-24 share	0.1	0.02	-0.088	0.800
age2share	Age 25-34 share	0.20	0.07	0.000	0.685
age3share	Age 35-44 share	0.2	0.02	0.091	0.500
age4share	Age 45-54 share	0.25	0.03	0.070	0.500
age5share	Age 55-64 share	0.1	0.06	0.000	0.750
trend	Monthly time trend	37.5(	17.11	11.000	64.000

 Table 1. Summary statistics of the Tunisian Labour Market, 2007- 2012, 12,072 observations.

								Prob >  r  u	Inder H0: R	ho=0								
	hiring	separate	hirerate	seprate	mobility	netemply	employee	lowman	midman	topman	male	female	age1824	age2534	age3544	age4554	age5564	trend
hiring	1.0000																	
separate	0.6210 <.0001	1.0000																
hirerate	0.2794 <.0001	-0.0654 <.0001	1.0000															
seprate	0.0229 0.0119	0.4256 <.0001	-0.2811 <.0001	1.0000														
mobility	0.2387 <.0001	0.3236 <.0001	0.5344 <.0001	0.6608 <.0001	1.0000													
netemply	0.1489 <.0001	-0.3197 <.0001	0.7729 <.0001	-0.8262 <.0001	-0.1231 <.0001	1.0000												
employee	0.9039 <.0001	0.7943 <.0001	0.0302 0.0009	0.1374 <.0001	0.1447 <.0001	-0.0730 <.0001	1.0000											
lowman	0.9008 <.0001	0.7658 <.0001	0.0460 <.0001	0.1016 <.0001	0.1255 <.0001	-0.0401 <.0001	0.9916 <.0001	1.0000										
midman	0.8643 <.0001	0.8055 <.0001	0.0046 0.6060	0.1813 <.0001	0.16340 <.0001	-0.1171 <.0001	0.9693 <.0001	0.9347 <.0001	1.0000									
topman	0.6244 <.0001	0.6352 <.0001	-0.0469 <.0001	0.2594 <.0001	0.1917 <.0001	-0.1990 <.0001	0.6918 <.0001	0.6184 <.0001	0.7098 <.0001	1.0000								
male	0.8233	0.6972	0.0448	0.1375	0.1562	-0.0645	0.8843	0.9041	0.7690	0.6665	1.0000							

## Table 2: Pearson's Correlation Coefficients, 12,072 observations

								Prob >  r  ı	under H0: R	ho=0								
	hiring	separate	hirerate	seprate	mobility	netemply	employee	lowman	midman	topman	male	female	age1824	age2534	age3544	age4554	age5564	trend
	<.0001	<.0001	<.0001	<.0001	<.0001	<.0001	<.0001	<.0001	<.0001	<.0001								
female	0.5617 <.0001	0.5357 <.0001	-0.0091 0.3130	0.0656 <.0001	0.0506 <.0001	-0.0487 <.0001	0.6639 <.0001	0.6146 <.0001	0.7848 <.0001	0.3716 <.0001	0.2380 <.0001	1.0000						
age1824	0.8900 <.0001	0.8082 <.0001	0.0299 0.0010	0.1547 <.0001	0.1597 <.0001	-0.0847 <.0001	0.9848 <.0001	0.9727 <.0001	0.9619 <.0001	0.6921 <.0001	0.8727 <.0001	0.6510 <.0001	1.0000					
age2534	0.8793 <.0001	0.7622 <.0001	0.0536 <.0001	0.0970 <.0001	0.1274 <.0001	-0.0326 0.0003	0.9606 <.0001	0.9495 <.0001	0.9519 <.0001	0.6179 <.0001	0.7714 <.0001	0.7627 <.0001	0.9409 <.0001	1.0000				
age3544	0.8983 <.0001	0.8069 <.0001	0.0236 0.0094	0.1535 <.0001	0.1537 <.0001	-0.0876 <.0001	0.9975 <.0001	0.9862 <.0001	0.9733 <.0001	0.6954 <.0001	0.8815 <.0001	0.6633 <.0001	0.9858 <.0001	0.9526 <.0001	1.00000			
age4554	0.8880 <.0001	0.7791 <.0001	0.0207 0.0227	0.1426 <.0001	0.1418 <.0001	-0.0821 <.0001	0.9931 <.0001	0.9851 <.0001	0.9629 <.0001	0.6822 <.0001	0.8799 <.0001	0.6573 <.0001	0.9708 <.0001	0.9380 <.0001	0.9915 <.0001	1.0000		
age5564	0.8179 <.0001	0.6792 <.0001	0.0233 0.0104	0.1107 <.0001	0.1158 <.0001	-0.0595 <.0001	0.8904 <.0001	0.9011 <.0001	0.7930 <.0001	0.6940 <.0001	0.9355 <.0001	0.3541 <.0001	0.8622 <.0001	0.7762 <.0001	0.8788 <.0001	0.8835 <.0001	1.0000	
trend	-0.0904 <.0001	0.0738 <.0001	-0.2650 <.0001	0.1413 <.0001	-0.0827 <.0001	-0.2490 <.0001	0.0076 0.4005	0.0104 0.2493	0.0005 0.9510	0.0026 0.7739	-0.0002 0.9756	0.0164 0.0701	0.0028 0.7546	0.0246 0.0067	-0.0006 0.9468	-0.0041 0.6473	0.0383 <.0001	1.0000

	Н	iring level		Separa	tion level	
Variable	Parameter Estimate	Robust Std Err	Pr > ltl	Parameter Estimate	Robust Std Err	Pr >  t
Intercept	1.85453	0.14136	<.0001	-5.05177	1.07009	<.0001
employee	0.03689	0.01800	0.0404	-0.18653	0.11774	0.1131
midman	0.06075	0.01709	0.0004	0.23032	0.08720	0.0083
topman	-0.02647	0.01006	0.0085	0.15660	0.05977	0.0088
male	0.01538	0.00253	<.0001	0.02477	0.01074	0.0211
age2534	0.04652	0.01886	0.0137	0.13447	0.11948	0.2604
age3544	-0.08418	0.03648	0.0211	0.33688	0.23973	0.1600
age4554	-0.04259	0.02185	0.0513	0.00541	0.09892	0.9564
age5564	-0.00051	0.01791	0.9773	0.11995	0.11069	0.2786
d2008	-1.24498	0.04780	<.0001	0.94081	0.10828	<.0001
d2009	-2.80717	0.04452	<.0001	2.18357	0.05928	<.0001
d2010	-1.02244	0.04763	<.0001	0.80842	0.08740	<.0001
d2011	-1.97511	0.07731	<.0001	2.81988	0.37482	<.0001
d2012	-1.27828	0.04840	<.0001	0.94125	0.10823	<.0001
quart2	-0.05162	0.03501	0.1404	0.12368	0.04948	0.0124
quart3	-0.31303	0.03350	<.0001	0.45159	0.06597	<.0001
quart4	-1.38874	0.04007	<.0001	1.19839	0.05251	<.0001
service	0.30787	0.14171	0.0298	3.35966	1.11665	0.0026
trade	-0.01626	0.15892	0.9185	3.38169	1.20936	0.0052
construct	-0.05312	0.17327	0.7592	3.46248	1.20010	0.0039
manufact	-0.56138	0.16138	0.0005	2.66097	0.96582	0.0059
spring	-0.96807	0.08507	<.0001	-0.21998	0.41864	0.5993
R2 adj	0.8964			0.7482		
K∠ auj	0.8904			0.7482		
RMSE	1.3992			2.7227		
F-value	4974.4500			1708.5600		

## Table 3.A Hiring and Separation levels Pooled parameter estimates

		Hiring rate		Sepa	ration rate	
Variable	Parameter Estimate	Robust Std Err	Pr >  t	Parameter Estimate	Robust Std Err	Pr >  t
Intercept	0.09886	0.01969	<.0001	-0.10813	0.03216	0.0008
employee	0.00001	0.000001	<.0001	0.000005	0.000002	0.0065
midshare	-0.09477	0.03117	0.0024	0.07820	0.05604	0.1629
topshare	0.00096	0.00632	0.8787	-0.01034	0.00934	0.2685
maleshare	0.04005	0.00802	<.0001	0.05248	0.01720	0.0023
age2share	0.03375	0.01931	0.0806	0.04518	0.03121	0.1477
age3share	-0.07239	0.03365	0.0315	0.23340	0.06324	0.0002
age4share	-0.04327	0.02149	0.0441	-0.02333	0.04170	0.5758
age5share	-0.05403	0.01806	0.0028	0.06590	0.02995	0.0278
d2008	-0.01766	0.00054	<.0001	0.00986	0.00054	<.0001
d2009	-0.03396	0.00045	<.0001	0.01833	0.00065	<.0001
d2010	-0.01442	0.00055	<.0001	0.00949	0.00059	<.0001
d2011	-0.02736	0.00069	<.0001	0.01684	0.00163	<.0001
d2012	-0.01787	0.00054	<.0001	0.00986	0.00055	<.0001
quart2	-0.00059	0.00042	0.1626	0.00029	0.00039	0.4652
quart3	-0.00377	0.00041	<.0001	0.00486	0.00047	<.0001
quart4	-0.01331	0.00043	<.0001	0.01396	0.00051	<.0001
service	-0.01525	0.00795	0.0549	-0.00625	0.01232	0.6121
trade	-0.01361	0.00645	0.0347	0.00401	0.00970	0.6790
construct	-0.03051	0.00958	0.0014	-0.01798	0.01655	0.2775
manufact	-0.00948	0.00457	0.0381	0.00329	0.00671	0.6241
spring	-0.00760	0.00071	<.0001	0.00664	0.00183	0.0003
	0.4672			0.0001		
R2 adj	0.4672			0.3396		
RMSE	2.4395			0.0191		
F-value	505.0600			296.6100		

## Table 3.B Hiring and Separation rates Pooled parameter estimates

		Mobility		Net Employment					
Variable	Parameter Estimate	Robust Std Err	Pr > ltl	Parameter Estimate	Robust Std Err	Pr > ltl			
Intercept	-0.00927	0.03688	0.8016	0.20699	0.03852	<.0001			
employee	0.000018	0.000002	<.0001	0.000008	0.000002	0.0002			
midshare	0.01657	0.05979	0.7817	-0.17297	0.06817	0.0112			
topshare	-0.00937	0.01101	0.3947	0.01130	0.01154	0.3276			
maleshare	0.09253	0.02001	<.0001	-0.01242	0.01788	0.4873			
age2share	0.07892	0.03599	0.0284	-0.01143	0.03739	0.7598			
age3share	0.16101	0.06993	0.0213	-0.30580	0.07331	<.0001			
age4share	-0.06660	0.04803	0.1656	-0.01994	0.04577	0.6631			
age5share	-0.01188	0.03380	0.7253	-0.11993	0.03610	0.0009			
d2008	-0.00779	0.00076	<.0001	-0.02752	0.00075	<.0001			
d2009	-0.01564	0.00078	<.0001	-0.05229	0.00079	<.0001			
d2010	-0.00492	0.00075	<.0001	-0.02391	0.00087	<.0001			
d2011	-0.01051	0.00181	<.0001	-0.04420	0.00174	<.0001			
d2012	-0.00801	0.00077	<.0001	-0.02774	0.00077	<.0001			
quart2	-0.00030	0.00059	0.6121	-0.00088	0.00056	0.1201			
quart3	0.00108	0.00064	0.0949	-0.00863	0.00061	<.0001			
quart4	0.00065	0.00066	0.3301	-0.02727	0.00067	<.0001			
service	-0.02150	0.01373	0.1173	-0.00900	0.01554	0.5624			
trade	-0.00960	0.01134	0.3972	-0.01763	0.01194	0.1399			
construct	-0.04849	0.01818	0.0077	-0.01253	0.02003	0.5314			
manufact	-0.00620	0.00792	0.4343	-0.01277	0.00831	0.1243			
spring	-0.00096	0.00201	0.6340	-0.01423	0.00192	<.0001			
R2 adj	0.1274			0.5471					
RMSE	0.0248			0.0238					
F-value	84.9600			695.4300					

## Table 3.C Mobility and Net Employment parameter estimates

	S	Size1		S	ize 1			Size 2		\$	Size 2	
	М	obility		Net En	nployment		Ν	Mobility		Net E	mployment	
Variable	Parameter Estimate	Robust Std Err	Pr >  t	Parameter Estimate	Robust Std Err	Pr >  t	Parameter Estimate	Robust Std Err	Pr >  t	Parameter Estimate	Robust Std Err	Pr > ltl
Intercept employee	-0.04386	0.03713	0.2376	0.20581	0.04032	<.0001 <.0001	-0.10048	0.07998	0.2091	0.33057 -1.129E-7	0.06937	<.0001 0.9472
midshare	-0.07978	0.05868	0.0001	-0.15887	0.00000	0.0365	0.30453	0.10301	0.0031	-0.24078	0.10069	0.9472
topshare	-0.01669	0.01212	0.1684	0.03565	0.01305	0.0063	0.07283	0.04816	0.1306	-0.08131	0.05077	0.1093
maleshare	0.18973	0.03016	<.0001	-0.03609	0.03071	0.2400	0.01093	0.01864	0.5579	-0.00256	0.01763	0.8844
age2share	0.11441	0.03701	0.0020	0.00207	0.04066	0.9594	0.09497	0.06838	0.1649	-0.13136	0.06318	0.0377
age3share	0.09923	0.06440	0.1234	-0.27050	0.07195	0.0002	0.06179	0.13341	0.6433	-0.36833	0.13950	0.0083
age4share	-0.02010	0.05196	0.6989	-0.06365	0.05266	0.2268	-0.09588	0.08232	0.2442	-0.09446	0.08749	0.2803
age5share	-0.05704	0.03553	0.1085	-0.12077	0.04066	0.0030	-0.00980	0.06131	0.8731	-0.16975	0.05563	0.0023
d2008	-0.00819	0.00131	<.0001	-0.03827	0.00128	<.0001	-0.00338	0.00067	<.0001	-0.01699	0.00062	<.0001
d2009	-0.02365	0.00129	<.0001	-0.06317	0.00133	<.0001	-0.00547	0.00058	<.0001	-0.04023	0.00051	<.0001
d2010	-0.00455	0.00134	0.0007	-0.03153	0.00159	<.0001	-0.00224	0.00063	0.0004	-0.01567	0.00064	<.0001
d2011	-0.02586	0.00277	<.0001	-0.04924	0.00270	<.0001	0.00402	0.00184	0.0286	-0.03660	0.00180	<.0001
d2012	-0.00848	0.00134	<.0001	-0.03849	0.00131	<.0001	-0.00357	0.00068	<.0001	-0.01719	0.00062	<.0001
quart2	-0.00129	0.00105	0.2201	-0.00115	0.00101	0.2544	0.00106	0.00046	0.0212	-0.00063	0.00043	0.1426
quart3	0.00316	0.00112	0.0048	-0.01207	0.00109	<.0001	-0.00032	0.00052	0.5417	-0.00520	0.00045	<.0001
quart4	0.00478	0.00115	<.0001	-0.03446	0.00121	<.0001	-0.00297	0.00048	<.0001	-0.01992	0.00047	<.0001
service	-0.03736	0.01362	0.0061	0.00039	0.01740	0.9818	0.08184	0.03038	0.0071	-0.06046	0.02993	0.0434
trade	0.00214	0.01115	0.8478	-0.01401	0.01136	0.2176	0.05650	0.02905	0.0518	-0.06165	0.02990	0.0392
construct	-0.09209	0.02048	<.0001	-0.00195	0.02562	0.9394	0.07889	0.03322	0.0176	-0.06693	0.03174	0.0350

## Table 3.D Mobility and Net Employment parameter estimates by firm size

manufact	-0.01117	0.00813	0.1697	-0.00672	0.00797	0.3991	0.05312	0.02464	0.0311	-0.05480	0.02555	0.0320
spring	0.00962	0.00317	0.0024	-0.02239	0.00311	<.0001	-0.00936	0.00199	<.0001	-0.00757	0.00199	0.0001
R2 adj	0.1511			0.5445			0.3463			0.6696		
RMSE	0.0302			0.0297			0.0146			0.0138		
F-value	52.8700			349.3900			151.0900			575.0500		

## Table 3.E Mobility and Net Employment parameter estimates by Formal/Non-formal sector

		Formal		]	Formal		I	nformal		Ir	nformal	
		Mobility		Net E	Employment		Ν	Aobility		Net Employment		
Variable	Parameter Estimate	Robust Std Err	Pr > ltl	Parameter Estimate	Robust Std Err	Pr >  t	Parameter Estimate	Robust Std Err	Pr > ltl	Parameter Estimate	Robust Std Err	Pr > ltl
Intercept	-0.05526	0.04728	0.2426	0.18230	0.05767	0.0016	-0.09168	0.03860	0.0176	0.28536	0.03785	<.0001
employee	0.000015	0.000004	0.0002	0.00001	0.000004	0.0032	0.00002	0.000003	<.0001	0.000007	0.000004	0.0623
midshare	-0.13337	0.04033	0.0009	-0.07496	0.05926	0.2059	0.30852	0.06833	<.0001	-0.27402	0.06660	<.0001
topshare	-0.02448	0.00732	0.0008	0.04250	0.00689	<.0001	0.02346	0.01467	0.1099	0.00136	0.01412	0.9231
maleshare	0.24677	0.03424	<.0001	-0.05606	0.04563	0.2193	-0.01634	0.00483	0.0007	-0.01213	0.00464	0.0090
age2share	0.10121	0.04592	0.0276	0.01411	0.05504	0.7976	0.16920	0.04234	<.0001	-0.22097	0.04205	<.0001
age3share	0.13799	0.07152	0.0537	-0.27723	0.08877	0.0018	0.15548	0.07193	0.0307	-0.30442	0.07191	<.0001
age4share	-0.05186	0.05344	0.3319	-0.04238	0.06230	0.4964	0.08885	0.05971	0.1368	-0.12697	0.05725	0.0266
age5share	0.11188	0.04738	0.0182	-0.15302	0.05969	0.0104	0.01283	0.03490	0.7133	-0.17136	0.03522	<.0001
d2008	-0.01025	0.00103	<.0001	-0.03421	0.00089	<.0001	-0.00075	0.00107	0.4813	-0.01770	0.00108	<.0001

d2009	-0.01091	0.00096	<.0001	-0.06057	0.00095	<.0001	-0.01888	0.00105	<.0001	-0.04454	0.00099	<.0001
d2010	-0.00678	0.00097	<.0001	-0.02741	0.00113	<.0001	-0.00113	0.00122	0.3572	-0.01791	0.00121	<.0001
d2011	-0.01003	0.00223	<.0001	-0.05241	0.00231	<.0001	-0.01526	0.00240	<.0001	-0.03502	0.00232	<.0001
d2012	-0.01044	0.00104	<.0001	-0.03445	0.00092	<.0001	-0.00098	0.00108	0.3605	-0.01787	0.00109	<.0001
quart2	-0.00053	0.00086	0.5372	-0.00028	0.00085	0.7414	0.00200	0.00067	0.0029	-0.00327	0.00064	<.0001
quart3	0.00297	0.00089	0.0008	-0.01357	0.00085	<.0001	0.00099	0.00083	0.2289	-0.00345	0.00081	<.0001
quart4	-0.00091	0.00088	0.3004	-0.02303	0.00090	<.0001	0.00492	0.00084	<.0001	-0.03548	0.00089	<.0001
spring	0.00067	0.00243	0.7818	-0.01277	0.00254	<.0001	0.00287	0.00279	0.3039	-0.01789	0.00276	<.0001
R2 adj	0.1742			0.5595			0.3411			0.6081		
RMSE	0.0262			0.0252			0.0191			0.0191		
F-value	74.3300			540.7600			148.6000			443.3900		