# Learning from Failure: The Role of Disclosure on Innovation

**BUSINESS SCHOOL** 

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# Introduction What can we learn from failure? Little is known empirically, due to limited failure disclose Failed attempts are largely unknown What if we know the full distribution? 0.20

# Failure disclosure is

#### **Privately Costly**

Proprietary cost of disclosure + Negative signal of failure

**Socially Beneficial** 

Knowledge sharing improve innovation efficiency

Research question: What do we learn from failure? specifically, how failure disclosure shapes innovation?

#### **Positive**

- Improve innovation efficiency
- Reduce uncertainty

- Negative
- Proprietary cost of disclosure
- Deterrence effect

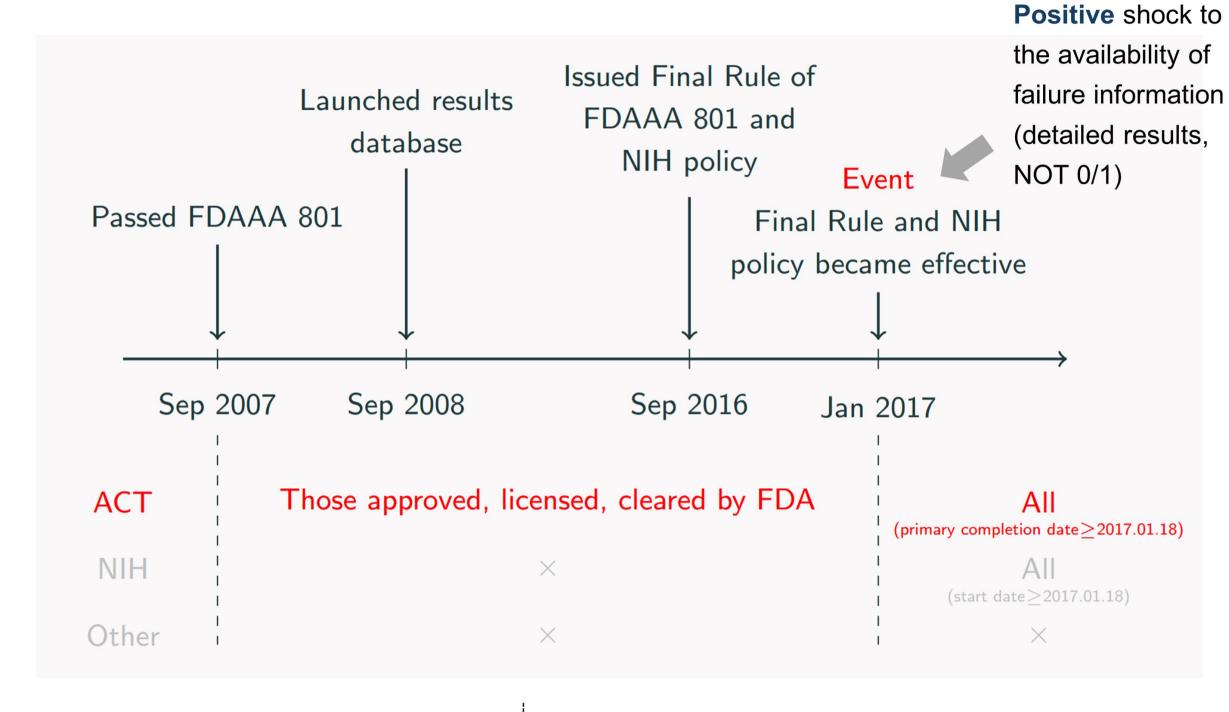
### **Challenges**:

- Failure information are usually unobservable → *limited data*
- For observable ones, the decision of voluntary disclosure and future innovation may be correlated → *endogeneity concern*

### Research Design

#### Identification — DiD:

Expansion in the disclosure requirements of clinical trial results



Medical conditions (MeSH)	Treated	Control
Pre-event disclosure level	lower <b>↓</b>	higher 1
Other characteristics	matched using e	entropy balance

#### <u>Data</u>:

- Clinical trials and their results: ClinicalTrials.gov
- Other avenues for results disclosure: journal publication from PubMed
- Pipeline and approval status: FDA, PharmaProjects, BioMedTracker

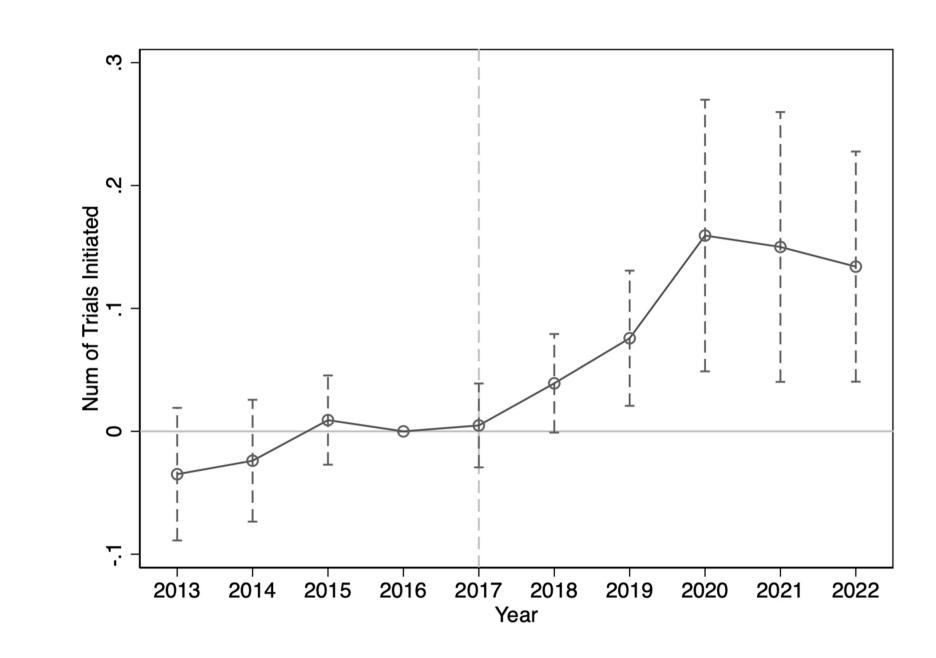
#### Sample:

- Trial level: 328,177 trials initiated between 2000 and 2022 and with primary completion year on or after 2008, approval rate of ACTs is 3.4%
- MeSH-year level: 921 MeSH over 10 years (2013-2022)
- Sponsor-MeSH-year level: 899,250 obs from 1,175 sponsors

## **Empirical Results**

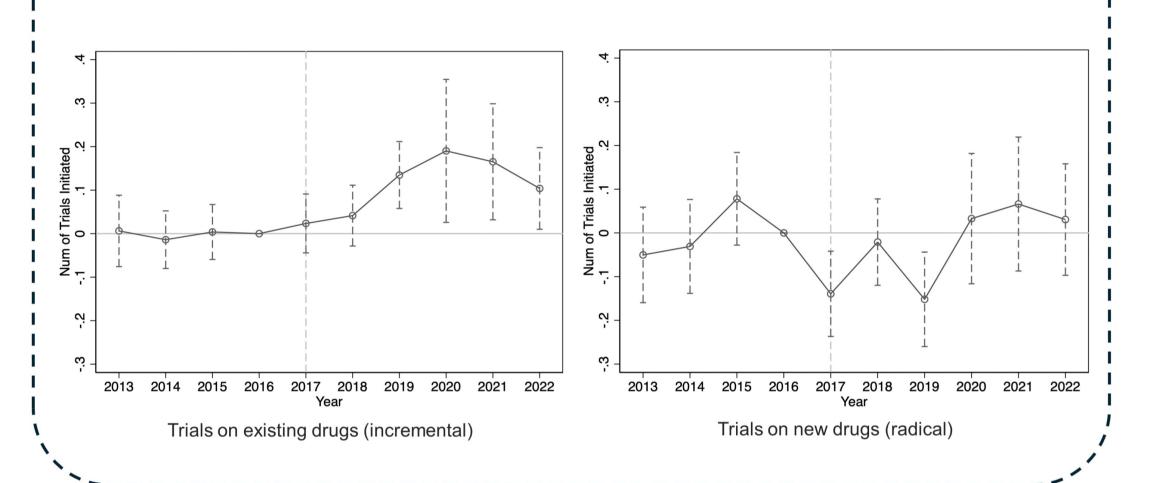
Positive effect on innovation (trial initiations)

Num of trials initiated<sub>mt</sub> =  $\beta_0 + \beta_1 Treat_m \times Post_t + \vec{\gamma} \cdot \vec{V}_{mt} + \phi_m + \tau_t + \epsilon_{mt}$ 



- 11.5% more increase after the policy change
- Effect shows up quicker in early phase trials
- 2. Incremental vs Radical innovation

Trials on existing drugs (incremental): 12.0% T Trials on new drugs (radical): little change



#### Mechanism

### 1. Knowledge spillover



	Num of trials initiated				
In-house knowledge =	Low 1/2 (1)	High 1/2 (2)	Low 1/4 (3)	High 1/4 (4)	
Treat × Post	0.178*** (0.060)	0.008 (0.066)	0.311*** (0.069)	0.008 (0.073)	
Test of coefficient differen Difference (p-value)		nowledge areas ar (0.056)		areas * (0.002)	
Controls	Yes	Yes	Yes	Yes	
MeSH FE	Yes	Yes	Yes	Yes	
Sponsor $\times$ Year FE	Yes	Yes	Yes	Yes	
Obs					

Trial sponsors benefit more in medical fields where they had less internal expertise prior to the event

#### 2. Proprietary cost of disclosure



Num of trials initiated

	(mandated disc.)		(no mandated disc.)	
Proprietary cost =	Low	High	Low	High
	(1)	(2)	(3)	(4)
$Treat \times Post$	0.274**	0.000	-0.000	0.062
	(0.125)	(0.046)	(0.038)	(0.040)
Test of coefficient differen	nce between sponso	ors with high and l	ow proprietary cos	sts
Difference (p-value)	0.273** (0.041)		-0.062 (0.260)	
z morene (p · mae)		(0.0.1)	0.002	(0.260)
	Yes	Yes	Yes	(0.260) Yes
Controls MeSH FE	Yes Yes	,		,
Controls		Yes	Yes	Yes

Sponsors with a higher risk of losing informational advantages are less inclined to initiate new trials subject to disclosure requirements

Research 62 (1), 335-373.

Placebo: No difference in other trials

# Main Takeaways

- Failure information is valuable
- Failure information stimulates innovation
- Spillover benefits outweigh proprietary costs

#### Connect with me!

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Num of trials initiated

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